

Leadership Trait Analysis Scores
(Means and Standard Deviations)

Region	Control over Events	Need for Power	Conceptual Complexity	Self-Confidence	Task Orientation	Distrust of Others	In-Group Bias
World Leaders (N=284)	Mn=.35 SD=.05	Mn=.26 SD=.05	Mn=.59 SD=.06	Mn=.36 SD=.10	Mn=.63 SD=.07	Mn=.13 SD=.06	Mn=.15 SD=.05
Western Europe (N=53)	Mn=.33 SD=.07	Mn=.26 SD=.05	Mn=.57 SD=.06	Mn=.32 SD=.13	Mn=.64 SD=.09	Mn=.09 SD=.06	Mn=.17 SD=.05
Eastern Europe (N=78)	Mn=.34 Sd=.05	Mn=.24 SD=.05	Mn=.59 SD=.05	Mn=.39 SD=.10	Mn=.68 SD=.07	Mn=.10 SD=.05	Mn=.14 SD=.06
Middle East & Northern Africa (N=46)	Mn=.33 Sd=.06	Mn=.27 SD=.06	Mn=.56 SD=.08	Mn=.31 SD=.13	Mn=.58 SD=.06	Mn=.16 SD=.07	Mn=.15 SD=.06
Pacific Rim (N=79)	Mn=.34 Sd=.06	Mn=.27 SD=.06	Mn=.59 SD=.08	Mn=.32 SD=.12	Mn=.62 SD=.08	Mn=.14 SD=.08	Mn=.16 SD=.05
Anglo-America (N=15)	Mn=.36 SD=.04	Mn=.24 SD=.04	Mn=.60 SD=.05	Mn=.45 SD=.08	Mn=.62 SD=.06	Mn=.12 SD=.03	Mn=.13 SD=.03
Latin America (N=13)	Mn=.37 SD=.03	Mn=.25 SD=.02	Mn=.60 SD=.05	Mn=.34 SD=.05	Mn=.65 SD=.06	Mn=.19 SD=.06	Mn=.15 SD=.03

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